

# Student Affairs Budgeting and Financial Management in the Midst of Fiscal Crisis: New Directions for Student Services, Number 129



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This volume is designed to help senior student affairs officers navigate through uncertain economic times. After a broad review of budget models and the leadership potential of the senior officer, we look at the role of student affairs officers in difficult budgeting decisions from several perspectives--from small, private colleges to the experiences of twelve senior student affairs officers at public universities. One chapter describes general revenue-generating and cost-saving strategies that student affairs divisions may consider during cutbacks; another focuses on key aspects of developing a comprehensive communication strategy: a third presents a case study of a single institution through the eyes of the vice president for student affairs. This volume ends with a summary survey of the authors' observations, conclusions, and advice.

This is the 129th volume of the Jossey-Bass higher education quarterly report series *New Directions for Student Services*. An indispensable resource for vice presidents of student affairs, deans of students, student counselors, and other student services professionals, *New Directions for Student Services* offers guidelines and programs for aiding students in their total development: emotional, social, physical, and intellectual.

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